

WESTCHESTER COUNTY HEALTH CARE CORPORATION

BOARD OF DIRECTORS MEETING

MARCH 6, 2024

6:30 P.M.

EXECUTIVE BOARD ROOM

VOTING MEMBERS PRESENT: William Frishman, M.D., Renee Garrick, M.D., Susan Gevertz, John Heimerdinger, Mitchell Hochberg, Patrick McCoy, Tracey Mitchell, Alfredo Quintero, Zubeen Shroff, Mark Tulis, Judith Watson, Richard Wishnie

VOTING MEMBERS EXCUSED: Herman Geist

NON-VOTING MEMBERS PRESENT: Michael Israel, Michael Rosenblut, Martin Rogowsky

STAFF PRESENT: Julie Switzer, EVP, Chief Legal Officer and General Counsel
Anthony Costello, EVP, COO
Josh Ratner, EVP, Chief Strategy Officer
Phyllis Yezzo, EVP, CNO
Ann Marie Soares, Executive Corporate Secretary

CALL TO ORDER

The March 6, 2024, meeting of the Westchester County Health Care Corporation ("WCHCC") Board of Directors was called to order at 6:00 p.m., by Mr. Shroff, Chair. A quorum was present.

VOTING MEMBERS PRESENT

William Frishman, M.D.	Tracey Mitchell
Renee Garrick, M.D.	Alfredo Quintero
Susan Gevertz	Zubeen Shroff
John Heimerdinger	Mark Tulis
Mitchell Hochberg	Judith Watson
Patrick McCoy	Richard Wishnie

VOTING MEMBERS EXCUSED

Herman Geist

NON-VOTING MEMBERS PRESENT

Michael Israel
Martin Rogowsky
Michael Rosenblut

REPORT OF THE PRESIDENT OF THE MEDICAL STAFF

Dr. Altman provided the report of the President of the Medical Staff. She presented a credentialing packet (dated March 6, 2024 and attached to these minutes), containing information on Credentialing Appointments, Additional Privileges, FPPEs and updates to the Neonatology Privilege Form.

Motion to Approve Recommendations for Credentialing Appointments, Additional Privileges, FPPEs and Updates to the Neonatology Privilege Form.

MR. SHROFF ASKED FOR A MOTION TO APPROVE THE RECOMMENDATIONS FOR CREDENTIALING APPOINTMENTS, ADDITIONAL PRIVILEGES, FPPEs AND UPDATES TO THE NEONATOLOGY PRIVILEGE FORM. MS. GEVERTZ MOTIONED, SECONDED BY DR. GARRICK. THE MOTION CARRIED UNANIMOUSLY.

EXECUTIVE SESSION

The Board moved into Executive Session for the purpose of discussing personnel, strategic planning and quality matters.

MR. SHROFF ASKED FOR A MOTION TO MOVE OUT OF EXECUTIVE SESSION. DR. FRISHMAN MOTIONED, SECONDED BY MR. TULIS. THE MOTION CARRIED UNANIMOUSLY.

REPORT OF THE CHAIR/ADDITIONS TO THE AGENDA

MR. SHROFF ASKED FOR A MOTION TO APPROVE THE MINUTES FROM THE FEBRUARY 7, 2024, MEETING OF THE BOARD. A MOTION WAS MADE BY MR. HEIMERDINGER, SECONDED BY MS. GEVERTZ, TO APPROVE THE

FEBRUARY 7, 2024, WESTCHESTER COUNTY HEALTH CARE CORPORATION BOARD OF DIRECTORS MEETING MINUTES. THE MOTION WAS APPROVED UNANIMOUSLY.

REPORT OF THE COMMITTEES

EQUITY, INCLUSION AND DIVERSITY COMMITTEE

Ms. Mitchell informed the Board that the Committee met on February 28, 2024.

Ms. Mitchell advised the Board that the Committee was presented with the following:

- Mr. Ratner shared community relations events relevant to EID from November 2023, through January 2024.
- Mr. Pryor presented updated workforce data, and shared HR's current activities to support EID Integration efforts.
- Dr. Tedjarati updated the Committee on the progress in advancing initiatives centered on women's health, and advancements in building the Center for Women's Health Equity.
- Ms. Roman provided an update on the equity, inclusion and diversity activities since the November 2023, meeting.

FINANCE COMMITTEE

Mr. Tulis, Chair, Finance Committee, stated that the Committee met this afternoon prior to the Board meeting, and reviewed the financial statements for the period ended January 31, 2023.

Mr. Tulis informed the Board that the Committee approved the February 7, 2024, Committee meeting minutes, and then moved into Executive Session.

QUALITY COMMITTEE

Ms. Gevertz, Chair, Quality Committee, reported that the Committee met on February 9, 2024.

Ms. Gevertz stated that Dr. Garrick summarized the following departmental presentations from the December 14, 2023, meeting of the Quality and Safety Council:

- OB/GYN: The 2023 Goals were discussed along with the Implementation steps taken. Quality Improvement Boot Camps were discussed. In addition, current Quality Improvement Initiatives were reviewed. The 2024 Goals were also presented to the Committee.
- Oncology Quality Council: The 2023 Dashboard was reviewed. The Adult Oncology Outpatient Infusion Center Influenza Screening and Vaccination stats were reviewed. Pediatric Cancer Program COC Accreditation Prep was discussed. Successes and Regulatory matters were presented.
- Ophthalmology: The following data was presented: Tracking Ophthalmology-Specific Quality Measures, KPIs, Midas events along with their Analysis, Action Plan – Areas of Focus 2024, Regulatory/Safety Issues for 2024, and Successes.
- OR Committee: The Dashboard was reviewed, areas of focused improvement, case volume, patient throughput, turnaround time stats, HCAHPS and OAS CAHPS and Successes were all reviewed.

A QA/PI report was submitted by ISO Education, Transfer Center, Transplant Quality, and Laboratory/Pathology.

Ms. Gevertz informed the Board that the Committee received a presentation on Cardiology Quality by Dr. Panza. He provided the following data and highlights:

The following data and highlights were presented:

- Department of Cardiology Quality Program Structure;
- Cardiac Electrophysiology Section:
 - 2023 EP Procedures – 423 procedures done, along with major complication rates;
 - 2023 AF ablation – 225 procedures done, along with major complications; and
 - 2023 CIED – 312 procedures, along with complication rates;
- Clinical Cardiology Section: 30 day readmission rates for 2021 through 2023;
 - Quality Improvement Efforts:
 - AACN Beacon Award Program – provides unique recognition and data unlike other award programs because it is unit based;
 - Education Series; and
 - Meds-to-Beds Program
 - CCU Mortality Trends;
 - CCU Performance Improvement – Ventilator Order - goal is 100%. The 2022 rate was 58%, and for 2023 the rate was 94%; and
 - Same-Day-Program:
 - Developed to increase access to cardiology care;
 - Operates Monday-Friday 8:30 a.m. to 5 p.m.; and
 - Clinical triage by APP to ascertain appropriateness of consult
- Advanced Heart Failure Section:
 - Heart Failure: 30 Day Readmissions – below national average of 17%
- Interventional Cardiology Section:
 - Door to Balloon Under 90 minutes percentage; and
 - Transcatheter Valve Program Data TAVR
- Non-Invasive Cardiology Section:
 - WMCHHealth Echocardiography Studies volume and timeliness was reviewed; and
- Embracing Inclusion and Diversity in Cardiovascular Care

Ms. Gevertz advised the Board that the Committee received a presentation on Cardiothoracic Quality by Dr. Lansman. He presented the following highlights and data:

- WMC received the Specialty Excellence Awards in New York 2023 Cardiac Surgery;
- Coronary Artery Bypass was discussed; and
- Data Analyses of the Society of Thoracic Surgeons National Adult Cardiac Surgery Database for 2023 was discussed
 - STS Quality Metrics CABG

Ms. Gevertz informed the Board that Ms. McFarlane provided a regulatory report for the Committee.

NEW BUSINESS

Ms. Switzer presented Resolution 4 to the Board, approving the foregoing Plan of Dissolution and authorizing the dissolution of the LHCSA.

MR. SHROFF ASKED FOR A MOTION TO APPROVE RESOLUTION 4, APPROVING THE FOREGOING PLAN OF DISSOLUTION AND AUTHORIZING THE DISSOLUTION OF THE LHCSA. MS. WATSON MOTIONED, SECONDED BY MR. QUINTERO. THE MOTION CARRIED UNANIMOUSLY.

Mr. Shroff informed the Board that the Westchester Medical Center Foundation Board has recommended the appointment of Bill Madden, as a Trustee, for a term of three years.

MR. SHROFF ASKED FOR A MOTION TO APPOINT BILL MADDEN AS A TRUSTEE TO THE WESTCHESTER MEDICAL CENTER FOUNDATION BOARD FOR A TERM OF THREE YEARS. MR. TULIS MOTIONED, SECONDED BY MR. WISHNIE. THE MOTION CARRIED UNANIMOUSLY.

OLD BUSINESS

There was no old business.

ADJOURNMENT

MR. SHROFF ASKED FOR A MOTION TO ADJOURN THE MARCH 6, 2024, MEETING OF THE WESTCHESTER COUNTY HEALTH CARE CORPORATION BOARD OF DIRECTORS. MR. HEIMERDINGER MOTIONED, SECONDED BY DR. GARRICK. THE MOTION CARRIED UNANIMOUSLY.

Respectfully submitted,



AnnMarie Soares, WCHCC Assistant Secretary